

MSS industry perspectives

1	The MSS terminal equipment market	1
1.1	Market size	1
1.2	Supplier positioning and industry dynamics	6
1.3	Future growth opportunities	7
2	The value of Stratos to Inmarsat	9
2.1	Stratos's core business	9
2.2	Implications for CFA renegotiation and Inmarsat's future	16
3	Latest MSS developments	19
3.1	TerreStar's launch delay	19
3.2	Fleet Broadband and maritime VSAT developments	21
3.3	Inmarsat handheld service plans	24
3.4	MSS voice pricing: what price war?	31
3.5	Latest ATC developments	35
	About TMF Associates	37